MONOCEROS
SECURITY

Board of Directors Training

Building a stronger defense for your organization.

Purpose

This course aims to raise awareness of cyber risks and strengthen knowledge in the field of Cyber security. The Board of Directors (board) is responsible for a company's assets and value creation, and Cyber security is a crucial factor here. Therefore, boards need Cyber security skills to understand risks, ask relevant questions, and make the right decisions about IT security and handling cyberattacks.

Content

The teaching will be dialogue-based and build on both experience and common models. Along the way, the participants will discuss realistic, difficult dilemmas that management and board typically face in relation to risk management and crisis management. The teaching will be knowledge-based, dilemma-based and discussion-based.

Output from the day

At the end of the course, the participants will:

- Gain increased awareness and knowledge of Cyber security and risk management.
- Understand the board's responsibilities related to the organization's regulatory requirements for Cyber security (NIS2/DORA/CER).
- Be better equipped to take responsibility as a board member in relation to cyber security and crisis management.
- Get practical material and tools for further use in board work.

Our mission

Monoceros Security is dedicated to building resilient organizations by empowering decision-makers with the necessary knowledge and strategy to navigate the evolving threat landscape. Together, we can build a secure and resilient foundation to protect your people, assets, and reputation, and empower your organization to be resilient in a complex digital world.

Typical agenda

This training is tailored as needed, but typically includes the following topics:

The current threat landscape

- **The hackers:** Who are the hackers and how do they work? An introduction to the types of actors who conduct cyberattacks, as well as their methods and motivations.
- **Methods of attack:** The most common methods of attack today. Focus on current and frequent attack types, such as phishing, ransomware, and supply chain attacks.

Board of Directors

- **Responsibility:** The board's responsibilities, role, and competencies on the board.
- **Governance:** Introduction to relevant regulations for the organization as well as best practice for establishing governance structures.
- **Tools:** How is the board's work with cyber security structured and which framework tools enable effective monitoring of risks.
- **Crisis management:** A review of the distinct phases, including the role of the board in a crisis.

Risk management

- **Methods:** How can cyber threats be assessed and presented in a risk perspective? Methods for evaluating threats and risks in an overall business perspective.
- **Reporting:** Learn how to ask the right questions to IT management and management. Focus on critical questions about primary vulnerabilities, threats, and potential losses from a cyberattack.

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Experience with large events

- Crisis Management at +20 cyber attacks
- Communication crisis / "Shitstorms"
- Server breakdowns, network failure, etc.
- Natural disasters (major flooding, mud volcano)
- Fire, toxic gas outlet
- Strike
- Riots
- Several large fraud investigations

BACKGROUND

A seasoned professional with extensive experience across Cyber Security and Enterprise Risk Management, including IT Security Leadership, Crisis Management, Supply Chain, and Value Chain Risk Management at operational and strategic levels. Proven ability to excel in cross-functional collaboration across global organizations, engaging effectively with teams and stakeholders at all levels.

KEY COMPETENCIES

Expert in driving pragmatic, business-focused solutions that deliver measurable value outcomes, including Risk Management, IT Disaster Recovery, Crisis Management, and Cyber Security Strategies.

Skilled in balancing business operations with project objectives, ensuring alignment with strategic goals and communicating effectively with project owners and key stakeholders.

Excels in creating impactful results through Leadership, Mentorship, Development, and Empowerment, with a preference for tasks involving broad responsibilities and high business impact.

PROFESSIONAL EXPERIENCE

Former roles include senior leadership positions at Prueba Cybersecurity, Improsec – Itm8, Sydbank A/S, Bestseller A/S, Ecco Sko A/S, and Danfoss A/S.

Demonstrated success in implementing high-value projects and fostering organizational resilience

EXECUTIVE ADVISORY

- Working with boards and executive management
- Business Continuity / Crisis Management
- Enterprise Risk Management
- Cyber Risk Management
- Building security strategies and roadmaps
- Security investments and organizational development
- Advising existing Security Management or acting as interim CISO

CERTIFICATIONS

- Bestyrelsesuddannelse – Executive Cognito
- CISM (Certified Information Security Manager)
- CISSP (Certified Information Systems Security Professional)
- ESL (Eksamineret Sikkerhedsleder)
- ITIL Foundation V3